Forward Plan of Key decisions: 1 September 2026 to 31 January 2027

Published: 29 July 2026

Title	What's the decision?	Decision Maker	Decision date	Report publication date (date of meeting – 5 clear working days)	Key Decision	Lead Councillor (to whom representations should be made)	Lead Officer (to whom representations should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation) including other meetings	Private Meeting - contains exempt/ confidential information? (See categories below)
Pay Policy	To agree the Pay Policy for 2026-27.	HSCCA Board	28 September 2026	18 September 2026	Yes	TBC	Head of People and OD	None	Open
Medium-Term Financial Plan Update	To consider the update on the Medium-Term Financial Plan in readiness for the first Governance and Audit Committee.	HSCCA Board	28 September 2026	18 September 2026	Yes	TBC	Executive Director of Finance	None	Open
Calendar of meetings	To agree the calendar of meetings for the next municipal year.	HSCCA Board	16 November 2026	6 November 2026	No	TBC	Director of Law and Governance	Constituent Councils	Open
Medium-Term Financial Plan	To agree the Medium-Term Financial Plan.	HSCCA Board	11 January 2027	31 December 2026	Yes	TBC	Executive Director of Finance	Governance and Audit Cttee: 16 November 2027	Open
Risk Management Strategy	To agree the Risk Management Strategy.	HSCCA Board	11 January 2027	31 December 2026	Yes	TBC	Executive Director of Finance	Governance and Audit Cttee: 16 November 2027	Open

Exception categories:

1. Information relating to any individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)

4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6. Information which reveals that the authority proposes:
    a. to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or
    b. to make an order or direction under any enactment.
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.